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CAMBRIDGE



ASSOCIATION  
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ADMINISTRATION



## AHUA ANNUAL CONFERENCE 2016

University of Cambridge  
Monday 4 – Wednesday 6 April 2016



# Welcome

## Welcome from the Chair of AHUA, and from the Registry, and the Vice-Chancellor of the University of Cambridge

Dear Colleagues

I am delighted to welcome you to this year's AHUA Spring Conference and to the University of Cambridge.

AHUA's conferences are an excellent opportunity, not only to hear from expert and knowledgeable speakers, but to meet up with old friends and make new contacts. Conferences attract approximately half our membership, with members coming from all over the country and from many different types of institution – one of the Association's key strengths. This Conference is particularly memorable for me since I completed the honour of being the Chair of your Association on 31 March.

Speakers include Cambridge's Vice Chancellor, Professor Sir Leszek Borysiewicz; the Chief Executive of UUK; and the Director of HE at HEFCE. This year, following member feedback, we have incorporated more workshop sessions run by members, making use of the undoubted expertise in our community. Workshops will explore international strategies, reframing professional services, regional collaboration and AHUA's input to the Green Paper amongst other topics.

The gala dinner is taking place in the splendid surroundings of the world-renowned Fitzwilliam Museum with an opportunity to see some of the Museum's treasures beforehand. Many other delights await you at Cambridge this year.

With very best wishes



Dr J W Nicholls  
Registry  
University of Cambridge

# Programme

Monday, 4 April 2016

**11.00 – 13.00**            **Registration and networking**  
*McGrath Centre Foyer*

**12.00 – 13.00**            **Lunch and networking**  
*McGrath Centre Main Hall*

**13.00 – 13.15**            **Welcome**  
*McGrath Centre Plenary Room*

Welcome from Jonathan Nicholls, Registry,  
University of Cambridge, and Liz Winders, Chair of AHUA

**13.15 – 14.15**            **Session 1**

Chaired by Jonathan Nicholls

**Keynote speech** – Professor Leszek Borysiewicz, Vice Chancellor of the University of Cambridge

**14.15 – 15.15**            **Session 2**

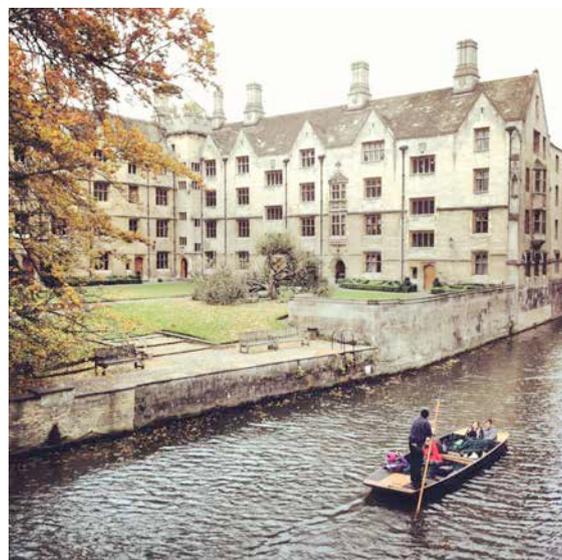
**Sponsor Sessions – choice of one of the following:**

**1. Shakespeare Martineau**  
*McGrath Centre, Ramsden Room*

**The legal implications of Fulfilling our Potential: Teaching Excellence, Social Mobility and Student Choice**

*The Green Paper sets out the government's proposals to "secure the benefits of a high quality higher education in an era when many more people can go to university". Some of the proposals will require legislative change, others can be implemented (albeit clumsily) under the existing legal framework. This session will review the proposals as well as other recent changes in policy and regulation to identify how the legal context in which institutions operate is changing and what this might mean for institutional strategic planning, governance and operations.*

**Speakers:** Smita Jamdar, Joanna Forbes, Geraldine Swanton



*King's College, Cambridge*

## 2. Search Higher

*McGrath Centre, Senior Combination Room*

### Recruit to address challenges in HE

*With the increasing challenges facing HE institutions such as the Teaching Excellence framework and funding linked to improved gender and ethnic diversity, this session will outline industry best practice in recruitment to assist in addressing these challenges.*

**Speakers:** Glenn Clark, Mark Holleran

### 15.15 – 15.45 Refreshments

*McGrath Centre Foyer*

### 15.45 – 16.45 Session 3

*McGrath Centre Plenary Room*

#### Trends and developments in Higher Education

*An overview of the evolving policy landscape in which Higher Education operates in England. The session will cover the financial health of the sector together with an exploration of 'financial headwinds'. Trends in recruitment will be examined, including in relation to social mobility.*

**Speaker:** Yvonne Hawkins, Director of Universities and Colleges, HEFCE

### 16.45 – 17.45 Session 4

Workshops sessions – choice of one of the following:

#### 1. Green Paper consultation: responding to the response

*McGrath Centre, Ramsden Room*

**Speakers:** Liz Winders, Secretary and Registrar, Sheffield Hallam University and John Hogan, Registrar, University of Newcastle

#### 2. Regional collaboration and devolution

*McGrath Centre, Senior Combination Room*

**Speakers:** Steve Hollis, Deputy Chair of the Greater Birmingham and Solihull LEP, Andy Westwood, Association Vice President for Public Affairs, University of Manchester

#### 3. Reconfiguring the administration

*McGrath Centre, Old Combination Room*

**Speaker:** Dave Hall, Registrar, University of Leicester

### 19.30 – 20.15 Drinks Reception at Lord Colyton Hall, Gonville & Caius

### 20.15 Dinner at Old Courts Dining Hall, Gonville & Caius (dress: smart casual)

Late evening bar will be available

Tuesday, 5 April 2016

**09.30 – 10.30**      **Session 5**  
*McGrath Centre Plenary Room*

**The UK HE Sector – current developments and challenges**  
**Speaker:** Nicola Dandridge, Chief Executive, UUK

**10.30 – 11.30**      **Session 6**

**Sponsor Sessions - choice of one of the following:**

**1. Eversheds**  
*McGrath Centre, Ramsden Room*

**Playing to the whistle – how to manage effectively whistleblowing disclosures**  
*This session will explore the steps that institutions can take to ensure that whistleblowing disclosures are effectively managed, including through appropriate reporting protocols, investigation procedures and arrangements for monitoring and reporting. The respective roles that an institutions' senior management teams and Councils/governing bodies should take in responding to and acting on disclosures will be explored.*  
**Speakers:** Diane Gilhooley, Nicola Bennison

**2. Mills & Reeve**  
*McGrath Centre, Senior Combination Room*

**What's in store with the new EU Data Protection Regulation?**  
*Agreement was reached towards the end of last year in the "trilogue" negotiations between the EU Parliament, Commission and Council over the much debated draft EU General Data Protection Regulation. Organisations will be expected to demonstrate greater accountability for information governance, backed by greater sanctions for breach and enhanced individual rights. This session will look at the breadth and depth of the incoming legal framework.*  
**Speakers:** Gary Attle, Nicola Brown

**11.30 – 12.00**      **Refreshments**  
*McGrath Centre Foyer*

**12.00 – 12.45**      **Session 7**  
*McGrath Centre Plenary Room*

**AHUA Conference Business Session**



Cambridge University Primary School

**12.45 – 13.45**            **Lunch**  
*McGrath Centre Bar*

**12.45 – 13.45**            **Table tennis demonstration by Team England players**  
*McGrath Centre Foyer*

**13.45 – 14.45**            **Session 8**  
*McGrath Centre Plenary Room*

**Cyber-Security – threats and dangers**

*This session will provide an overview of why Government is taking Cyber Security so seriously and the schemes and guidance that Government has available for all sectors to help protect against cyber threats.*

**Speakers:** Charlie McMurdie, Senior Cyber Crime Adviser, PWC  
Andy Walker, Cyber Security and Resilience, DCMS;  
Bethany Yates, CERT UK; Steve Kennett, Head of Operational Services, JISC

**14.45 – 15.45**            **Session 9**

**Workshops – a choice of one of the following:**

**1. Green Paper consultation: responding to the response**

*McGrath Centre, Ramsden Room*

**Speakers:** Liz Winders, Secretary and Registrar, Sheffield Hallam University and John Hogan, Registrar, University of Newcastle

**2. International Strategies**

*McGrath Centre, Old Combination Room*

**Speakers:** David Duncan, Registrar, University of York; Paul Greatrix, Registrar, University of Nottingham; Vince Emery, PVC, University of Surrey; Jane Usherwood, Universitas 21

**3. Academic Governance**

*McGrath Centre, Senior Combination Room*

*The session will explore some of the key issues concerning higher education governance across the United Kingdom, and what this means for the sector and governing bodies specifically. A particular focus of the presentation will also consider implications around academic governance, how institutions are approaching this and will share progress of the CUC/LF Illustrative Practice Note which is being developed on academic governance.*

**Speaker:** Aaron Porter, Associate Director (Governance), LFHE

**16.00 – 17.00**            **Behind the Scenes tour and visit to the University Library's 600th Anniversary Exhibition – Lines of Thought: Discoveries that Changed the World**



*Fitzwilliam Museum, Cambridge*

- |                      |   |
|----------------------|---|
| <b>18.30 – 19.00</b> | <b>Tour of Fitzwilliam Museum</b>             |
| <b>19.00 – 20.00</b> | <b>Drinks Reception at Fitzwilliam Museum</b> |
| <b>20.00</b>         | <b>Gala Dinner (dress: lounge suit)</b>       |
| <b>22.30</b>         | <b>Return to Gonville and Caius</b>           |

Wednesday, 6 April 2016

- |              |                             |
|--------------|-----------------------------|
| <b>08.00</b> | <b>Breakfast and Depart</b> |
|--------------|-----------------------------|

# Speaker profiles



## Professor Sir Leszek Borysiewicz

On 1 October 2010 Professor Sir Leszek Borysiewicz became the 345th Vice-Chancellor of the University of Cambridge.

He was Chief Executive of the UK's Medical Research Council from 2007, and from 2001 to 2007 was at Imperial College London, where he served as Principal of the Faculty of Medicine and later as Deputy Rector.

Born in Wales, to Polish parents who settled there after the Second World War, he attended Cardiff High School and went on to the Welsh National School of Medicine, later taking up clinical and research posts in London. In 1988 he came to Cambridge as Lecturer in Medicine, and was a Fellow of Wolfson College (where he is now an Honorary Fellow). He went on to be Professor of Medicine at the University of Wales for the ten years until 2001.

As Deputy Rector of Imperial College, Sir Leszek was responsible for the overall academic and scientific direction of the institution, particularly the development of inter-disciplinary research between engineering, physical sciences and biomedicine.

Concurrently with his position at Imperial College, Sir Leszek was also Governor of the Wellcome Trust (2006-2007), Chairman of the UK Clinical Research Collaboration's Integrated Academic Training Awards Panel (2005-2007), and Chair of the HEFCE RAE Main Panel A Assessment Panel.

Professor Borysiewicz was knighted in the 2001 New Year's Honours List for his contribution to medical education and research into developing vaccines, including work towards a vaccine to combat cervical cancer.

He was a founding Fellow of the Academy of Medical Sciences in 1996 and a member of its Council from 1997 until 2002, Chairman of the NHS (Wales) R&D Grants Committee and acting Director of NHS (Wales) Research and Development (1994-1996), a member of the Council of Cancer Research UK (2002-2005), a Non-Executive Director of North Thames Regional Health Authority (2003-2004) and a member of the MRC Council from 1995 to 2000. He was elected a Fellow of the Royal Society in 2008.



## Nicola Dandridge

Nicola Dandridge has been Chief Executive of Universities UK since September 2009. Universities UK is the representative organisation for the UK's Universities. Founded in 1918, UUK has 133 members and offices in London, Cardiff and Edinburgh. Its mission is to be the definitive voice for all universities in the UK, promoting the strength and success of UK universities nationally and internationally.

Nicola was previously Chief Executive of the Equality Challenge Unit, the higher education agency which promotes equality and diversity for staff and students in higher education in England, Wales and Northern Ireland. Prior to this, Nicola was a lawyer qualified in both England and Scotland working in private practice.



### Yvonne Hawkins

Yvonne Hawkins became Director (Universities and Colleges) at HEFCE in May 2014. Previously, she was an Associate Director at HEFCE, a post she had held since September 2008.

Former posts include Director of the Arts and Humanities Research Council, an organisation Yvonne played an active role in helping to establish.



### Steve Hollis

Steve qualified as a Chartered Accountant and joined the global Professional Services firm KPMG. A Partner for over 20 years he has worked throughout the world as a Board Member on KPMG's Boards in the UK, Europe, Middle East and Africa. Prior to his retirement from KPMG in 2013, Steve returned to the Midlands and Chaired the KPMG Midland's Practice. Steve has also served on the Industrial Development Advisory Board, Sport England and continues to advise several private and public company boards.

He is a well-known business figure in the Midlands region and currently holds the post of Deputy Chair of the Greater Birmingham & Solihull Local Enterprise Partnership & Chairman of Birmingham Metropolitan College. More recently Steve has also been appointed as Chair of Aston Villa.

He now has a number of business interests in Europe and the USA and his extra curricula interests include family, sports and fine wine.



### Steve Kennett

Steve Kennett served 23 years in the Royal Air Force in 1978 as a telecommunications engineer. He specialised in Data communications, Cryptography & Data protection (cyber security).

In January 2001 he joined Kingston Communications as the Data & IP Operations and Planning manager responsible for the operation implementation and design of the national Data & IP and VOIP networks.

He left Kingston Communications in 2004 and Joined Centrica as the Data communications manager with responsibilities for the Data & IP networks as well as the One Tel ISP.

On leaving Centrica in June 2005 he joined Ofcom as the Head of Spectrum Services responsible for all aspects of Enforcement & Interference policy and business governance. He introduced and implemented major legislation and policy changes into Ofcom.

He successfully represented the UK at the EU Working Group Regulatory Affairs (Telecoms). During this time he was Chair of the Satellite Monitoring MOU committee. He was also part of the successful Ofcom Olympics Spectrum Delivery team keeping the Spectrum for the London 2012 Games free from interference.

After leaving Ofcom in February 2013 he joined Janet as the Head of Operational Services and Senior Information Risk Owner (SIRO). He is responsible for ensuring that appropriate supplier relationships (contractual and otherwise) are in place to support the network and its services and that the services provided over the network are delivered according to the company's stated service levels and policies and meet customer expectations.

His division is responsible for the delivery of Data Centre services, Trust and Identity (Shibboleth & SAML), Cyber and Information Security, Trans National Education, Cloud Services, Unified Comms, Business intelligence and analysis and contract management.



### Charlie McMurdie

Charlie McMurdie is an internationally acclaimed authority and advisor on issues within government and industry in relation to cyber crime, the Internet, communication technology, computing and security sectors.

A highly effective ambassador and negotiator with refined interpersonal and influencing skills who maintains a unique personal network spanning academia, industry, government, law enforcement, intelligence and security agencies internationally.

Charlie served 32 years in the Metropolitan Police leading serious and organised crime investigations within Murder, Robbery, Fraud, CT, and Covert Operations. Charlie is a proven leader who delivered national change programmes in multi-agency, public, private environments, developing and delivering strategic options for the accelerated transition of best value programmes from research to delivery, an individual who has breadth of vision, is innovative and has the credibility of establishing and building the PCeU, a world class cyber crime capability and national investigative and law enforcement body of the United Kingdom. Charlie developed the cyber strategy and led the cyber crime policing response for the Olympics 2012.

Charlie is the Senior Cyber Crime Advisor to PwC and currently advises and leads for PwC on a range of global strategic and operational cyber security programmes. Charlie is the cyber crime lead within Breach Aid, PwC's critical incident multidiscipline response team and represents the UK on various EU, Interpol and global working groups.

### Jane Usherwood

Jane Usherwood has been Secretary General of Universitas 21 since 2005, the leading international higher education network. Universitas 21 currently has 25 members from 16 jurisdictions. It collaborates in three main areas – enhancing the student experience, educational innovation and engaging emerging researchers.

As Secretary General, Jane's role is to facilitate collaboration between members, identify strategic opportunities, oversee internal and external communications with external agencies and act as corporate secretary. Reporting to the Chair of the network (currently Professor Sir David Eastwood of the University of Birmingham, UK), and works closely with the Executive Director (Professor Eva Wiberg of Lund University, Sweden), Jane oversees all operational matters for the network and leads a team of professional staff currently located in three countries.



### Aaron Porter

Aaron Porter is the Associate Director (Governance) for the Leadership Foundation. He has served on a number of boards in the sector including HEFEC, UCAS, the Higher Education Academy (HEA) and the Office of the Independent Adjudicator (OIA) as well as on the council of the University of Leicester. He was previously President and Chair of Trustees for the National Union of Students (NUS) and in that capacity served on a number of national committees including the Burgess Implementation Steering Group and

co-chaired with Professor Janet Beer, the Student Charter Group which reported to then Universities & Science Minister, David Willetts. He was an undergraduate student at the University of Leicester, where he graduated with a BA English. He was also editor of the student newspaper, and following graduation was President of the students' union.

Outside of higher education he has also served on the board of Endsleigh Insurance, is currently a school governor in South London and in September 2015, was appointed onto the Members' Panel for the National Employment Saving Trust (NEST) which was established by government to support with pension auto enrolment. He serves as a member of the statutory Education Committee for the General Chiropractic Council (GCC), is a qualified football referee, and a Fellow of the Royal Society of the Arts. In 2014, he was awarded an Honorary Doctorate of Laws by the University of Leicester in recognition of his contribution to higher education.

### Andy Walker

Andy Walker leads the partnership work between Government and all other sectors to provide guidance and support to organisations on how they can improve their Cyber Security. Prior to joining the Department for Culture Media and Sport he has worked with the Ministry of Defence on security strategy and planning, the Home Office on Serious Organised Crime and the Association of British Insurers on intelligence gathering and financial crime.



### Andy Westwood

Andy Westwood is Associate Vice President for Public Affairs and co-director of Policy@Manchester at the University of Manchester. He is also a Professor of Politics and Policy at the University of Winchester and Visiting Professor in Further and Higher Education at the University of Wolverhampton. He has been President of the OECD Forum on Social Innovation since 2007 and has recently become a trustee of the National Union of Students and a member of HEFCE's Strategic Advisory Board for Quality, Accountability

and Regulation. Previously Andy worked at a number of think tanks and was a special adviser to ministers on education, skills and science policy at the Department for Innovation, Universities and Skills and a senior advisor at HM Treasury and the Department for Communities and Local Government.

### Bethany Yates

Bethany Yates leads on academia for the CERT-UK UK Engagement Team. As part of the UK Engagement Team she is responsible for liaising with other government departments, industry and academia with the aim of increasing their cyber resilience. Bethany works across the energy, transport and academia sectors supporting both CNI and non-CNI entities in the public and private sector. As part of this work, she advises on incident handling procedures and run cyber exercises to practice responding to a cyber incident.

## Sponsor profiles



Shakespeare Martineau is one of the UK's leading independent law firms. We provide the full range of commercial legal services from our

offices across the Midlands, in London and Brussels, focusing on a number of key sectors in which the firm has built up strong, cross-disciplinary teams of specialist lawyers: advanced manufacturing, banking, education, energy and investment funds. We have international capabilities through Multilaw - an independent network of law firms in 150 commercial centres throughout the world, State Law Resources - a national network of independent law firms across North America, and AEEC – the Association of European Energy Consultants.

Receiving the highest ratings for many years in the Legal 500 and Chambers & Partners directories, Shakespeare Martineau's education team boasts some of the most accomplished legal experts in the sector. Our dedicated team acts for around 100 universities and colleges across England & Wales. The team's wealth of experience and clear understanding of the sector enables them to provide timely, practical and informed advice in all areas including: charity law; climate change and sustainability; commercial contracts; constitutional and governance; data protection and freedom of information; equality; finance and tax; health & safety; human resources; intellectual property; litigation; major projects; mergers and collaborations; real estate; spin outs; students; and technology.

The logo for Eversheds, consisting of the word 'EVERSHEDS' in white, uppercase, sans-serif letters on a black rectangular background.

EVERSHEDS

Eversheds is one of the world's largest corporate law firms. Committed locally, but connected globally, with offices based in the world's major economic centres, with a proven track record of delivering consistently high quality legal services across jurisdictions.

Eversheds is recognised as the leading legal advisor to the education sector by both Legal 500 and the Chambers & Partners Directory and is rated in Band 1 in both directories. The Eversheds education group has a dedicated team of lawyers offering a thorough understanding of the issues and needs faced by the sector. We regularly advise and work with institutions and organisations in the sector, speak at events and add our voice to current debates.

As a leading law firm Eversheds is proud to be once again involved in the AHUA Spring 2016 Conference and very much looks forward to seeing everyone again.

# MILLS & REEVE

Mills & Reeve LLP is a leading provider of legal services to clients in the education and charity sector for all their UK and international activities.

We have 117 partners and over 400 other lawyers across six offices: Birmingham, Cambridge, Leeds, London, Manchester and Norwich.

We are delighted to welcome AHUA to Cambridge. In 2013, we moved offices in Cambridge to Botanic House which was named best new build office at the British Council for Offices' Midlands and East Anglia awards in 2013.

In 2016, we were recognised as a National Champion, Employer of the Year in the European Business Awards 2016. This is a prestigious award supported by businesses leaders, academics, media and political representatives from across Europe to support the development of a stronger and more successful business community throughout Europe.

Beyond higher education, our clients are involved in most areas of the local and national economy. These include substantial, mid-market and technology businesses, health sector bodies, major insurers, organisations in the agriculture and food sector, banks and finance companies, property developers and a range of public bodies.

We have supported our clients in their international activities in over 75 jurisdictions across the globe. In the Experian UK & International M&A league tables Mills & Reeve have been featured in the top 20 on volume of deals in Europe and ranked at No.8 nationally amongst all law firms.



Veale Wasbrough Vizards (VWV) is a commercial UK law firm acting for clients nationally from offices in Birmingham, Bristol and London.

We are particularly known for advising clients in the education, charities and wider public sector. Education is a key sector for us and our clients include universities, further education colleges and schools (including academies).

We are recognised in both Legal 500 and the Chambers & Partners Directory.

We advise higher education clients on all types of commercial agreements (including international projects and procurement), employment, real estate, student issues, governance and charity law.

Our higher education team is well-known for finding pragmatic and commercial solutions with a focus on managing risk and delivering solutions. Our understanding of the higher education sector is enhanced by secondments to university clients and our engagement with sector organisations.

We are delighted to show continued support for AHUA by sponsoring the 2016 conference.



We believe the UK's university sector is world leading. Our purpose is to deliver solutions that enable our clients to maximise their research impact and deliver teaching excellence on a sustainable financial platform.

to help them to achieve their strategic aims. Sector insight is central to the way we work. University leaders and senior administrators rightly expect that our lawyers understand the key economic, regulatory and policy drivers of change in the sector.

Pinsent Masons is an international law firm and a market leader in the Universities and Higher Education sector. We work with some of the world's leading and most ambitious universities

We strive for success and excellence in everything we do, adopting a bold approach in doing so. In a rapidly changing market, we believe that universities can gain a competitive edge by making bold and creative decisions based on sound financial and risk analysis. Universities trust our team to advise on their most significant projects because we innovate and think beyond conventions.

Winner of the Financial Times "Most Innovative Law Firm in Europe" award 2015 – find out what we're doing differently at [www.innovative.legal](http://www.innovative.legal)



Unitemps is the University of Warwick's temporary staffing service, which is revolutionising the higher education approach to student working and institutional employment. Its unique franchise model offers an opportunity for institutions to tackle issues like student debt and employability while enhancing the overall student experience. Combining an ethical, quality and community approach with commitment to service excellence, Unitemps meets the challenges of temporary staffing in the HE sector and helps students get more from university.



SearchHigher is an executive search firm developed by and for the Higher Education sector. We work in HE and understand its nuances, current challenges and needs and combine this with our senior search experience to offer a dedicated service to the sector.

We seek to combine the ethics and principles of the sector with our commercial edge and expertise in order to get a true understanding of your leadership requirements and secure the right individual for your organisation. What you get with SearchHigher is professional and tailored approach to your institution's senior recruitment needs. And results.

## Saxton Bampfylde

world's most interesting and important organisations, from FTSE 100 companies and blue-chip multinationals, across government and academia, through to foundation trust hospitals, arts institutions and not-for profit organisations.

We have built our reputation as one of the top firms in higher education, balancing our depth of sector knowledge with the imagination and energy to approach every new assignment with a fresh perspective. Our experience ranges from vice-chancellors and heads of institution through senior leadership roles and some of the trickiest appointments at school/professorial level to heads of professional function and chairs and members of councils.

We pride ourselves on our innovative and creative approach underpinned by an uncompromising commitment to world-beating research – and through our global Panorama partnership we can guarantee all the benefits of shared knowledge and collaboration without delegation. Our clients value our partnership approach and our strong belief in open and transparent communication.



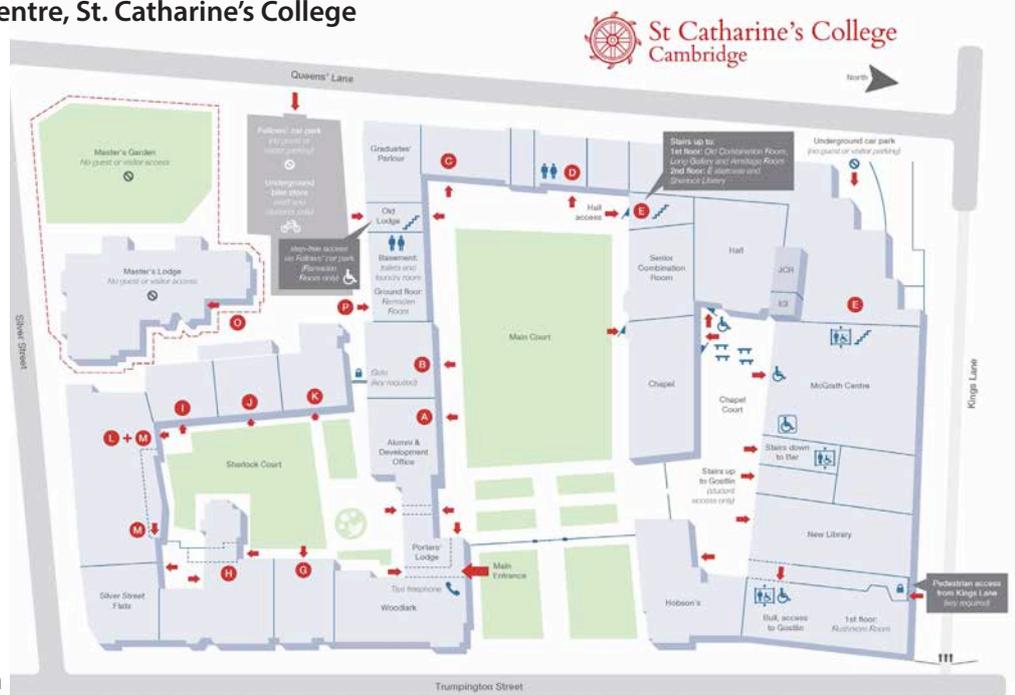
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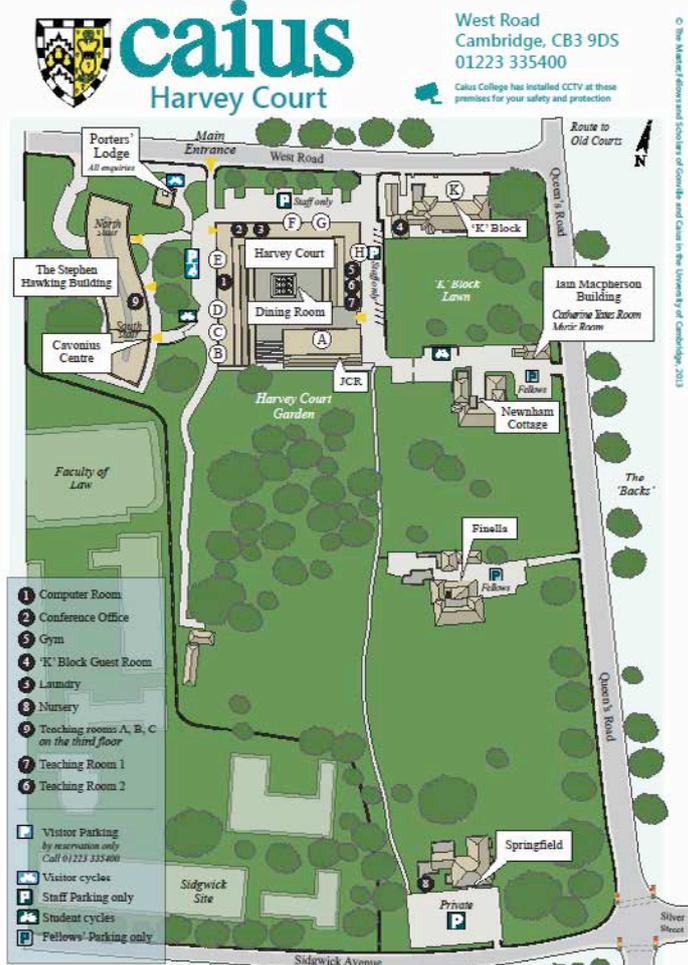
comprise over 50,000 titles covering academic research, professional development, over 350 research journals, school-level education, English language teaching and Bible publishing.

# Maps

## McGrath Centre, St. Catharine's College



## Harvey Court Accommodation



# Walking instructions

<i>Download AHUA Events APP from the Apple APP store for clickable maps and directions</i>					
Arriving					
	Cambridge Railway Station	To/from	Harvey Court Accommodation	Walking: 1.6 miles Driving/Taxi: 1.7 miles	31 minutes 12 minutes
<b>Sunday 3/4/16</b>					
19.30 Dinner	Harvey Court Accommodation	To/from	Fellows Dining Room, Gonville & Caius	0.5 miles	12 minutes
<b>Monday 4/4/16</b>					
11.00-13.00 Registration	Harvey Court Accommodation	To/from	McGrath Centre, St. Catharine's College	0.4 miles	9 minutes
19.30 Dinner	Harvey Court Accommodation	To/from	Lord Colyton Hall, Gonville & Caius	0.5 miles	10 minutes
<b>Tuesday 5/4/16</b>					
09.30 Conference start	Harvey Court Accommodation	To/from	McGrath Centre, St. Catharine's College	0.4 miles	9 minutes
16.00-17.00	McGrath Centre, St. Catharine's College	To/from	Cambridge University Library	0.6 miles	12 minutes
17.00	Cambridge University Library	To/from	Harvey Court Accommodation	0.2 miles	4 minutes
18.30-19.00 Tour of Museum and Gala Dinner	Harvey Court Accommodation	To/from	Fitzwilliam Museum	0.6 miles	12 minutes

Harvey Court, West Road, Cambridge, CB3 9DS 01223 332400

Gonville & Caius College, Trinity Street, Cambridge, CB2 1TA 01223 332400

McGrath Centre, St. Catharine's College, Trumpington Street, CB2 1RL 01223 338315

Cambridge University Library, West Rd, Cambridge, CB3 9DR 01223 333000

The Fitzwilliam Museum, Trumpington Street, Cambridge, CB2 1RB 01223 332900





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